

## APPENDIX F: SURVEY OF ALL USAID MISSION DIRECTORS AND REPS (47 RESPONDENTS)

Please check the appropriate boxes and circle the appropriate numbers.  
Narrative observations are strongly encouraged on all questions!

1. To what extent is your organization aware of USAID's policy and operational changes in the following areas over the past four years? Check the appropriate boxes.

	<u>Not at all</u>	<u>Somewhat</u>	<u>Very aware</u>
a. Increased emphasis on USAID consultations with PVOs <i>Operational Guidance - April, 1995)</i>	2(5%)	9(21%)	33(74%)
b. More flexible USAID-PVO cost sharing policy <i>(Operational Guidance - April, 1995)</i>	5(12%)	19(42%)	20(46%)
c. Guidance on "substantial involvement" in Cooperative Agreements <i>(Policy Principles for Award of Assistance Instruments to PVOs and NGOs - May, 1995)</i>	3(7%)	9(21%)	32(72%)
d. Simplified approvals for international travel by PVO staff	3(7%)	6(14%)	35(79%)
e. Streamlined registration requirements for USPVOs	4(9%)	17(39%)	23(52%)
f. Audit requirements	5(10%)	13(30%)	27(60%)
g. Access to information on USAID programs and procurement (e.g., Internet)	4(8%)	17(38%)	24(54%)
h. Procurement reforms	6(13%)	17(38%)	21(49%)
i. New/special fora for USAID/PVO consultations	11(24%)	22(49%)	12(27%)
j. New Partnerships Initiative	0(0%)	13(29%)	31(71%)

**2. How has your organization been affected by USAID changes in the following areas?**

Circle all that apply. [“1” indicating “least positively,” “3” being “no impact,” and “5” indicating “most positively”]

	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
<b>A.</b> Redefined program priorities	0(0%)	0(0%)	14(30%)	28(63%)	3(7%)
<b>B.</b> Geographic/regional priorities	1(2%)	3(7%)	25(57%)	12(27%)	3(7%)
<b>C.</b> Recent emphasis on consultation	0(0%)	0(0%)	15(35%)	15(35%)	13(30%)
<b>D.</b> Streamlined US PVO registration process	3(7%)	2(5%)	23(52%)	15(34%)	1(2%)
<b>E.</b> Administrative regulation reforms (e.g., travel approvals)	0(0%)	5(12%)	15(33%)	18(41%)	6(14%)
<b>F.</b> Reforms in procurement processes	2(5%)	1(2%)	19(45%)	17(40%)	3(8%)
<b>G.</b> More efficient implementation	0(0%)	1(3%)	15(37%)	14(36%)	9(24%)
<b>H.</b> *Other (please specify) _____	0(0%)	0(0%)	1(14%)	2(29%)	4(57%)

\*“Other” categories, as specified in Question H; Improved Liaison, (1T, 5 of 5) Result Framework (2E, 4 of 5), GEM Initiative Training (2Q, 5 of 5), Family Support Levels (3J, 1 of 5), Early and realistic notification of RFPs (4H, 1 of 5), Mission funding main USAID support (4X, 5 of 5), Takeover of MPRI (5T, 2 of 5)

**3. Broadly speaking, has there been an increase in the past four years in the degree to which USAID and PVOs share a common development agenda? Circle one.**

<i>No increase</i>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>	<i>Great increase</i>
	1(3%)	2(6%)	7(18%)	23(58%)	6(15%)	

**4. Has your own organization grown stronger over the past four years?**

36(86%) **YES**

5(14%) **NO**

If yes, check all that apply.

12(27%) **Financial Independence**

32(73%) **Operational capabilities**

30(68%) **Technical know-how**

4(9%) **Other\***

\*“Other” categories cited in question 4; (1B) Increased membership, (1L) Globalization, (1O) Impact, (1T) Partnerships, (1U) P.R and program diversity, (3U) Increased collaboration with other PVOs and Governments, (4A) Program Development, (4H) Expertise and Accomplishments, (4O) Clearer Mission, (4X) Recognition by AID and other donors, (5G) Scientific Knowledge, (5Z) Influence/Visibility.

5. Overall, how would you characterize the state of the USAID-PVO relationship today, as compared with four years ago? Circle one.

<i>(worsened)</i>		<i>(no change)</i>		<i>(most positive)</i>	<i>N/A</i>
0(0%)	0(0%)	6(13%)	34(74%)	3(7%)	2(6%)

6. What areas or issues do you consider of greatest priority for attention over the coming year? Check all that apply.

25(19%) **USAID programming priorities**  
 9(7%) **Administrative requirements**  
 8(6%) **USAID geography priorities**  
 25(19%) **Procurement rules and practices**  
 25(19%) **Consultative process**  
 28(22%) **Implementation practices**  
 3(2%) **Registration**  
 6(5%) **Other\***  
 1(1%) **No response**

\*“Other” categories cited in question 6; (1C) Clarification of USAID’s policies vis-a-vis PVOs (see statement), (1K) Marrying USAID and NGOs strategic planning, (1N) BHR does not follow Agency PVO policy and continues to micromange food aid problems, (2A) Budget Reduction.

7. Comments? We would also appreciate a less structured assessment of your views on USAID-PVO Partnership. Specific examples and anecdotes of accomplishments and remaining challenges would be particularly helpful. Please use the reverse of this form or a separate paper.

8. How large is your PVO/NGO portfolio at this time? (as a percentage of overall program funding)

<b>&lt;10%</b>	<b>10-25%</b>	<b>25-50%</b>	<b>&gt;50%</b>
6(14%)	9(19%)	13(28%)	16(36%)

9. How would you characterize the size of your Mission at this time?

6(14%) **AID Representative post**  
 15(34%) **Small Mission < 10 USDH Staff**  
 16(36%) **Medium Mission 10–20 USDH Staff**  
 7 (16%) **Large, full-sized Mission**

**10.** In which geographic region are you located?**Asia/Near East****Africa****Latin America****Europe/NIS**

12(27%)

16(36%)

10(22%)

7(16%)